



A baseline assessment of enhanced recovery protocol implementation at pediatric surgery practices performing inflammatory bowel disease operations☆☆☆☆

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ABSTRACT

Background: Enhanced recovery protocols (ERPs) have been used to improve patient outcomes and resource utilization after surgery. These evidence-based interventions include patient education, standardized anesthesia protocols, and limited fasting, but their use among pediatric populations is lagging. We aimed to determine baseline recovery practices within pediatric surgery departments participating in an ERP implementation trial for elective inflammatory bowel disease (IBD) operations.

Methods: To measure baseline ERP adherence, we administered a survey to a staff surgeon in each of the 18 participating sites. The survey assessed demographics of each department and utilization of 21 recovery elements during patient encounter phases. Mixed-methods analysis was used to evaluate predictors and barriers to ERP element implementation.

Results: The assessment revealed an average of 6.3 ERP elements being practiced at each site. The most commonly practiced elements were using minimally invasive techniques (100%), avoiding intraabdominal drains (89%), and ileus prophylaxis (72%).

The preoperative phase had the most elements with no adherence including patient education, optimizing medical comorbidities, and avoiding prolonged fasting. There was no association with number of elements utilized and total number of surgeons in the department, annual IBD surgery volume, and hospital size. Lack of buy-in from colleagues, electronic medical record adaptation, and resources for data collection and analysis were identified barriers.

Conclusions: Higher intervention utilization for IBD surgery was associated with elements surgeons directly control such as use of laparoscopy and avoiding drains. Elements requiring system-level changes had lower use. The study characterizes the scope of ERP utilization and the need for effective tools to improve adoption.

Level of evidence: Level III.

Type of study: Mixed-methods survey.

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Abbreviations: ERP, Enhanced recovery protocol.

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Approximately 25% of patients with inflammatory bowel disease (IBD) present before the age of 18 [1]. Within five years, 5–34% of patients with pediatric onset Crohn's disease (CD) and 7–20% of patients with ulcerative colitis (UC) will require surgical intervention [2–9]. If surgery is indicated, rates of postoperative complications are high secondary to underlying factors such as malnutrition and use of immunomodulators [10–13]. Given the propensity toward a complicated surgical course, standardized care implementing best practices is advised for any pediatric surgeon involved in the care of a patient with IBD.

Enhanced recovery protocols (ERPs) are a group of interventions established in the literature to improve outcomes, resource utilization, and satisfaction for patients undergoing surgery. Their goal is to minimize the physical, psychologic and physiologic insult while also hastening recovery [14]. Initially developed in adult populations for patients undergoing colorectal surgery, they have been found to decrease complications, length of stay, opioid use, and hospital costs [14–20]. The basic tenets of ERPs include perioperative patient education, limited fasting, euvoletic fluid resuscitation, early enteral intake and mobilization, and limited use of opioids. Elements span the pre-, intra-, and post-operative phases of care and involve care coordination among surgeons, anesthesiologists, and nursing providers. Further, ERPs require periodic audits for adherence and analysis of patient outcomes. Their adoption has been endorsed by leading professional organizations such as the American College of Surgeons (ACS) and Society of American Gastrointestinal and Endoscopic Surgeons (SAGES), but challenges to adoption and implementation remain, particularly among pediatric surgeons [21,22]. A recent American Pediatric Surgeon Association (APSA) survey highlighted pediatric surgeons' opinions regarding applicability of a pediatric specific ERP comprising 21 individual elements [23]. Of the respondents only 68% reported being moderately to extremely familiar with ERPs, and only 19% were currently implementing a complete ERP.

The lack of widespread ERP utilization among pediatric surgeons can be attributed to the significant amount of planning required and the barriers present to influence system-wide change [24]. In order to accelerate adoption of ERPs in children undergoing elective gastrointestinal surgery for IBD, our research team developed a multicenter implementation trial. The purpose of the current study is to conduct a baseline assessment of each participating site's current adherence to recovery elements and identify barriers to implementation.

1. Materials and methods

1.1. Study design

This study was a mixed-methods baseline assessment of the 18 pediatric hospitals participating in a multicenter implementation trial (Fig. 1). Each site is a member of the Pediatric Surgery Research Collaborative (PedSRC). A 50-item survey (Appendix A) was distributed through REDCap, an academic and internet-based data capture tool used for research studies, to each of the pediatric surgeon site leaders who routinely perform IBD surgery [25,26]. The survey was a mix of

closed- and open-ended items including hospital and surgical department characteristics, interventions currently used for elective colorectal operations in IBD patients, and perceived barriers to implementing a standardized protocol for this cohort. The ERP elements being evaluated were previously agreed upon by a review of the literature and a modified Delphi process [27]. The study was evaluated by the Institutional Review Board at Ann & Robert H. Lurie Children's Hospital of Chicago and considered exempt from review. The survey was distributed August 2018.

1.2. Elements and barriers

Surgical site leaders were asked to evaluate how often each of the 21 ERP elements was routinely utilized at their respective center, using 28 items of the survey. Redundancy was introduced to serve as an internal control for reported adherence. For instance, perioperative antibiotic administration was considered practiced if there was a protocol in place for preoperative administration and for appropriate intraoperative redosing. Adherence to an element was determined if the frequency of practice reached specific thresholds as defined in Appendix B. Response options for closed-ended items included a mixture of varying scales including 5-point Likert scales (1: never to 5: always) and percentage of utilization (0–100% by 20% increments). Other aspects of ERP implementation were surveyed, including if practices had an enhanced recovery coordinator. Low implementing institutions at this baseline assessment were defined as practicing less than 6 elements vs high implementers who practiced 6 or more ERP elements. The baseline survey also measured whether sites collected data on elective IBD patients. Survey items included: participation in the National Surgical Quality Improvement Program, collection of data surrounding compliance with ERP elements, and specific clinical and patient reported outcomes. Response options were “yes” and “no”.

Barriers to implementation were identified through an open-ended question where site leaders were asked to identify hurdles to implementing a recovery protocol. The text responses were analyzed by two researchers who independently identified common themes and then met to reconcile any differences.

1.3. Data analysis

Descriptive statistics for hospital characteristics, elements practiced, and barriers to implementation were calculated. Bivariate analyses

| Study Sites |
|--|
| Cohen Children's Medical Center |
| Primary Children's Hospital |
| John R. Oishei Children's Hospital |
| Nemours/Alfred I. duPont Hospital for Children |
| Children's Medical Center Dallas |
| Riley Hospital for Children |
| Children's Hospital of Richmond at VCU |
| Duke Children's Hospital |
| UF Health Shands Children's Hospital |
| Ann & Robert H. Lurie Children's Hospital of Chicago |
| OHSU Doernbecher Children's Hospital |
| MUSC Shawn Jenkins Children's Hospital |
| Seattle Children's Hospital |
| Le Bonheur Children's Hospital |
| Children's Memorial Hermann Hospital |
| Boston Children's Hospital |
| Texas Children's Hospital |
| Children's Hospital of Los Angeles |



Fig. 1. List of sites participating in the enhanced recovery protocol implementation trial in no particular order and their location.

(Pearson's correlation, t-test, chi-square test) were performed to evaluate the association of hospital and surgical department characteristics with number of elements implemented. The software used for data analysis was SPSS 25 (Armonk, NY: IBM Corporation).

2. Results

2.1. Description of participating sites and element adherence

All of the 18 participating sites completed the 51-item survey. The average number of surgeons at the participating sites who performed elective bowel surgery in children with IBD was 5.7 (Standard Deviation (SD) 3.5), with 2.2 surgeons (SD 1.6) being in practice for less than five years. The participating hospitals had an average of 306 beds (SD 145) with $n = 14$ (78%) being in major metropolitan areas and the remaining $n = 4$ (22%) being in an urban setting. When considering baseline data collection, the survey showed 16 sites (89%) participated in the American College of Surgeons National Surgical Quality Improvement Program and only one site collected data on ERP compliance. Table 1 compares self-reported structural elements between low and high implementation sites.

2.2. Surgeon factors associated with baseline ERP utilization

When surgery department level factors were evaluated there was no correlation with the total number of surgeons or the number of surgeons in practice <5 years and the number of elements implemented ($r = 0.350$, $p = 0.15$ and $r = -0.402$, $p = 0.09$, respectively). There was no difference in the total number of surgeons who perform elective IBD surgery between the low and high implementing sites (6.0 vs 5.4, respectively, $p = 0.75$).

2.3. Site-level factors associated with baseline ERP utilization

There was no significant difference in number of total or intensive care beds between low and high implementing sites. Further, there was no difference in average annual surgical volume between the two types of sites (low: 36.2 cases vs high: 31.0 cases, $p = 0.71$). However, all sites that were incorporated into an adult hospital were low implementers and a higher proportion (58%) of free-standing hospitals were high implementers ($p = 0.017$).

2.4. Element adherence

The range of elements implemented at participating sites was 2–10 with a mean of 6.3 (SD 2.4). One site self-identified as being an ERP implementer and practiced only 5 elements. Five elements, not implemented by any of the sites, included: optimizing medical comorbidities, avoiding prolonged fasting, standardized anesthesia protocol, and having a patient advocate or liaison. All eight elements requiring anesthesia collaboration had <75% implementation. Nine out of the remaining thirteen elements relying solely on the surgical service were implemented by <75% of the sites. There were no preoperative interventions practiced at a rate > 50% (Table 2). The most common preoperative element utilized was patient and family education (8 sites, 44%).

The intraoperative phase had the two most highly practiced elements: minimally invasive techniques such as laparoscopy (18 sites, 100%) and avoidance of intraperitoneal/perianastomotic drains (16 sites, 89%). Preincision antibiotic prophylaxis had an unexpected low utilization owing to an absence of a protocol being in place for redosing during the operation. Only one site had an anesthesia protocol to prevent intraoperative hypothermia.

Table 1
Demographic information about the participating sites and bivariate analyses comparing low and high ERP sites.

| Practice information | <i>n</i> | Low ERP (<i>n</i> = 11) | High ERP (<i>n</i> = 7) | <i>p</i> -value |
|---|-------------|-----------------------------|-----------------------------|-----------------|
| Number of surgeons, M (SD) | 9.6 (5.3) | 10.3 (6.6) | 8.5 (2.5) | .431 |
| Number of surgeons in practice for less than 5 years, M (SD) | 2.2 (1.6) | 2.2 (1.7) | 2.2 (1.4) | .988 |
| Number of surgeons who operate on children with IBD electively, M (SD) | 5.7 (3.5) | 6.0 (3.5) | 5.4 (3.9) | .753 |
| Number of beds in the hospital, M (SD) | 306 (145) | 313.6 (169.1) | 295.4 (108.9) | .804 |
| Number of pediatric ICU patient beds, M (SD) | 36.2 (19.7) | 36.6 (24.3) | 35.7 (10.8) | .927 |
| Annual pediatric IBD surgery volume, M(SD) | 34.2 (28.2) | 36.2 (32.9) | 31 (20.8) | .712 |
| Hospital location | | | | .605 |
| Major metropolitan | 14 (77.8%) | 9 (64.3%) | 5 (35.7%) | |
| Urban | 4 (22.2%) | 2 (50.0%) | 2 (50%) | |
| Hospital infrastructure | | | | .017 |
| Free standing | 12 (66.7%) | 5 (41.7%) | 7 (58.3%) | |
| Wing within adult hospital | 6 (33%) | 6 (100%) | 0 (0%) | |
| Electronic medical record | | | | .311 |
| Cerner | 9 (50%) | 5 (55.6%) | 4 (57.1%) | |
| EPIC | 8 (44.4%) | 6 (75.0%) | 2 (25.0%) | |
| Sunrise | 1 (5.6%) | 0 (0%) | 1 (100.0%) | |
| Surgical patients on a designated floor | | | | .518 |
| Always | 4 (22.2%) | 3 (75.0) | 1 (25.0%) | |
| Mostly | 14 (77.8%) | 8 (57.1%) | 6 (42.9%) | |
| Urgency of surgeries performed for children with IBD | | | | .120 |
| Mostly elective | 9 (50%) | 7 (77.8%) | 2 (22.2%) | |
| Mostly emergent | 2 (11.1%) | 0 (0%) | 2 (100%) | |
| Even proportion of elective/emergent | 7 (38.9%) | 4 (57.1%) | 3 (42.9%) | |
| Anesthesiology leader identified | | | | .914 |
| Yes | 10 (55.6%) | 6 (60.0%) | 4 (40.0%) | |
| No | 8 (44.4%) | 5 (62.5%) | 3 (37.5%) | |
| Collect ERP compliance data | | | | .231 |
| Yes | 2 (11.1%) | 2 (100%) | 0 (0%) | |
| No | 16 (88.9%) | 9 (56.3%) | 7 (43.8%) | |
| Pain team managed by anesthesia | | | | .829 |
| Yes | 15 (83.3%) | 9 (60.0%) | 6 (40.0%) | |
| No | 3 (16.7%) | 2 (66.7%) | 1 (33.3%) | |
| Participation in a national surgical quality improvement program | | | | .734 |
| Yes | 16 (88.9%) | 10 (62.5%) | 6 (37.5%) | |
| No | 2 (11.1%) | 1 (50.0%) | 1 (50.0%) | |

ERP, enhanced recovery protocol; low ERP, implementation of <6 elements; high ERP, implementation of ≥6 elements.

The majority of respondents ($n = 15$, 83%) reported that they perceive their organization to be committed or very committed to quality improvement (Table 3). Although the relationship was not statistically

significant, sites that were “committed or very committed” implemented fewer ERP elements when compared to sites that were “somewhat committed” or “not committed” to ERPs (-1.6 elements, $P = 0.311$). Furthermore, all but one site committed to QI were able to identify at least one barrier to implementation. The most commonly reported was buy-in from surgeon and anesthesia colleagues ($n = 9$, 50%), resources for implementation ($n = 7$, 39%), data collection and analysis ($n = 6$, 33%), and electronic medical record adaptation ($n = 3$, 17%) (Fig. 2). Some site leaders further expanded on their concern of buy-in by citing resistant colleagues to be “afraid of complications” and their institution to require a “new culture” while “aligning the vision” of QI.

| Site | Preoperative Elements | | | | | | Intraoperative Elements | | | | | | Intraoperative Total | |
|------------------------|--------------------------|--------------------------------|-------------------------|--------------------|---------------------------------|------------------------------|----------------------------------|------------------------|-----------------------------|-------------------------------------|-------------------------------|---------------------------------|----------------------|-------------------------------|
| | Patient Advocate Liaison | Optimize Medical Comorbidities | Avoid Prolonged Fasting | Provider Education | Administer Non-Opioid Analgesia | Patient and Family Education | Standardized Anesthetic Protocol | Hypothermia Prevention | Thromboembolism Prophylaxis | Pre-incision Antibiotic Prophylaxis | Prevention of Nausea/Vomiting | Avoiding Intra-abdominal Drains | | Minimally Invasive Techniques |
| 1 | - | - | - | - | - | - | 0 | - | - | - | - | - | ✓ | 2 |
| 2 | - | - | - | - | - | - | 0 | - | - | ✓ | - | - | ✓ | 3 |
| 3 | - | - | - | - | - | - | 0 | - | - | - | ✓ | ✓ | ✓ | 3 |
| 4 | - | - | - | - | - | - | 0 | - | - | - | ✓ | ✓ | ✓ | 3 |
| 5 | - | - | - | - | - | - | 0 | - | - | ✓ | - | ✓ | ✓ | 3 |
| 6 | - | - | - | - | - | - | 0 | - | - | - | ✓ | ✓ | ✓ | 3 |
| 7 | - | - | - | ✓ | - | - | 1 | - | - | ✓ | ✓ | ✓ | ✓ | 4 |
| 8 | - | - | - | - | - | - | 0 | - | ✓ | ✓ | - | ✓ | ✓ | 4 |
| 9 | - | - | - | - | - | ✓ | 1 | - | ✓ | ✓ | - | ✓ | ✓ | 4 |
| 10 | - | - | - | - | - | ✓ | 1 | - | ✓ | ✓ | ✓ | - | ✓ | 4 |
| 11 | - | - | - | - | ✓ | - | 1 | - | - | - | ✓ | ✓ | ✓ | 3 |
| 12 | - | - | - | - | - | ✓ | 1 | - | - | ✓ | ✓ | ✓ | ✓ | 4 |
| 13 | - | - | - | - | - | - | 0 | - | ✓ | - | ✓ | ✓ | ✓ | 5 |
| 14 | - | - | - | - | - | ✓ | 1 | - | - | - | ✓ | ✓ | ✓ | 3 |
| 15 | - | - | - | - | - | ✓ | 1 | - | ✓ | - | ✓ | ✓ | ✓ | 4 |
| 16 | - | - | - | - | - | ✓ | 1 | - | ✓ | - | - | ✓ | ✓ | 3 |
| 17 | - | - | - | - | - | ✓ | 1 | - | ✓ | ✓ | - | ✓ | ✓ | 4 |
| 18 | - | - | - | - | - | ✓ | 2 | - | - | ✓ | - | ✓ | ✓ | 3 |
| Total Site Utilization | 0 (0%) | 0 (0%) | 0 (0%) | 1 (6%) | 2 (11%) | 8 (44%) | | 0 (0%) | 1 (6%) | 8 (44%) | 9 (50%) | 10 (56%) | 16 (89%) | 18 (100%) |

(continued on next page)

| Postoperative Elements | | | | | | | | | | | | | | | | | | | |
|---------------------------------------|--------|---------------------------|---------|----------------------|---------|--------------------|----------|-----------------------------|---|--------------------------|---|----------------------------|---|-------------------|----------|---------------------|--|---------------------------|--|
| Goal Directed/Near-Zero Fluid Therapy | | Audit Protocol Compliance | | Early oral Nutrition | | Early Mobilization | | Opioid-Sparing Pain Regimen | | Avoiding Foley Placement | | Avoiding Nasogastric Tubes | | Ileus Prophylaxis | | Postoperative Total | | Total Element Utilization | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | 0 | 2 (10%) | | | | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1 | 4 (19%) | | | | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1 | 4 (19%) | | | | |
| - | ✓ | - | - | - | - | - | - | - | - | - | - | - | - | 1 | 4 (19%) | | | | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2 | 5 (24%) | | | | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | 0 | 5 (24%) | | | | |
| - | - | - | - | - | - | - | - | - | - | ✓ | - | ✓ | - | 2 | 6 (29%) | | | | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1 | 6 (29%) | | | | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | 1 | 6 (29%) | | | | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2 | 6 (29%) | | | | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2 | 7 (33%) | | | | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | 2 | 7 (33%) | | | | |
| - | - | ✓ | - | - | - | - | - | - | - | - | - | - | - | 5 | 9 (43%) | | | | |
| - | - | - | - | - | - | - | - | - | - | - | - | - | - | 4 | 9 (43%) | | | | |
| - | - | ✓ | - | - | - | - | - | - | - | - | - | - | - | 6 | 10 (48%) | | | | |
| - | - | - | - | ✓ | - | - | - | - | - | - | - | - | - | 5 | 10 (48%) | | | | |
| - | - | - | ✓ | - | - | - | - | - | - | - | - | - | - | 5 | 10 (48%) | | | | |
| 0 (0%) | 1 (6%) | 2 (11%) | 4 (22%) | 4 (22%) | 7 (39%) | 10 (56%) | 13 (72%) | | | | | | | | | | | | |

Our baseline assessment of ERP use for children undergoing surgery for IBD at 18 sites participating in a planned prospective trial revealed variable adherence to specific elements ranging from ubiquitously endorsed use of minimally invasive techniques to lacking standardized protocols for key elements such as fasting guidelines and anesthetic care. These sites have significant heterogeneity in terms of surgical practices and staffing. Key hospital-level differences include urban versus rural setting, nesting of pediatric care within adult hospitals, and accessible infrastructure. Further, the surgical departments at the sites represent a wide range of total staff, elective IBD surgical volume, and resources available for quality improvement efforts. This heterogeneity of sites will provide a rich diversity of perspectives for the future prospective implementation trial. Furthermore, we have identified key facilitators and barriers to ERP implementation such as collection of reliable data and harnessing buy-in and support from colleagues and hospital leadership.

elements that relied solely on the efforts of the surgical team in isolation. This was noted across all phases of a patient encounter. This was most notable in the intraoperative phase where the interventions relying primarily on anesthesia had low implementation and interventions requiring few resources and primarily surgical decisions were practiced more.

There remains a significant barrier to surgeon buy-in for ERPs. The postoperative phase element adoption illustrates this well, when it was observed that four out of the six interventions which rely only on surgeon practice are utilized by less than half of the sites. This may be attributed to the historical dogma against their adoption and the hesitancy of colleagues to change practice. This is evidenced by the fact that although 10 sites (56%) avoided nasogastric tube use only 4 sites (22%) progressed to also allow early oral nutrition. The reported hurdles occur at multiple levels as defined by a socioecological model: intrapersonal, interpersonal, community, and policy [24]. Solutions will therefore need to be directed at each level. An intrapersonal target for modification includes individual attitudes toward ERPs, while an interpersonal focus for improvement would be identifying an anesthesia champion. A community level solution may involve surgical practice characteristics such as consolidating the number of surgeons performing IBD surgery. Lastly, a policy level solution encompasses gaining institutional buy-in and promoting awareness in the pediatric surgery field.

A previous study matched pediatric patients undergoing elective IBD surgery without ERPs to adult controls with ERPs and they found pediatric patients to have a three day longer length of stay, delay to regular diet, and delay to mobilization [28]. Similarly, in a retrospective review

Table 3

Participating site demographics.

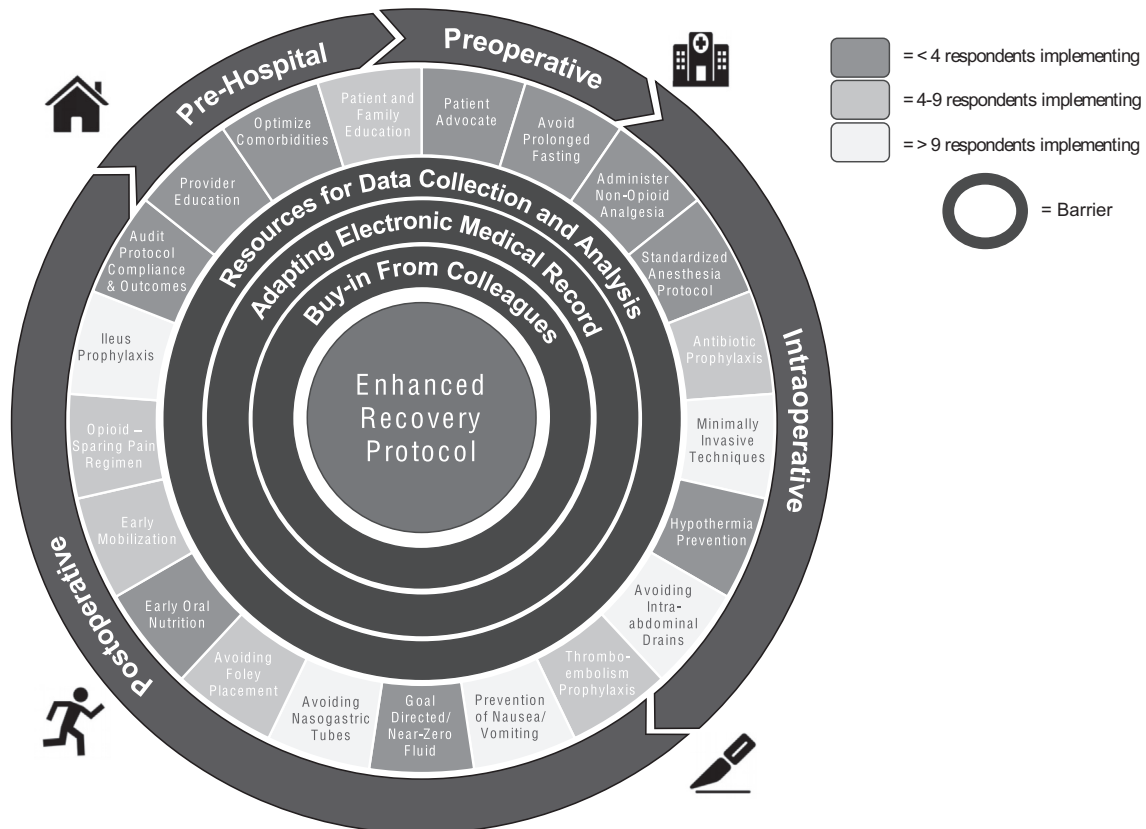
| Site | Total element ERP implementation | Perceived institutional commitment to QI | Colleague resistant to ERP | Total surgeons in practice | Total surgeons in practice < 5 years | Total surgeons performing elective IBD surgery | Total beds in hospital | Total PICU beds | Annual IBD surgical volume | Self-Identified ERP adherence |
|------|----------------------------------|--|----------------------------|----------------------------|--------------------------------------|--|------------------------|-----------------|----------------------------|-------------------------------|
| 1 | 2 | Very committed | No | 16 | 6 | 4 | 300 | 40 | 550 | No |
| 2 | 4 | Very committed | No | 22 | 3 | 14 | 350 | 30 | 120 | No |
| 3 | 4 | Very committed | Unsure | 8 | 3 | 8 | 310 | 35 | 10 | No |
| 4 | 4 | Not committed | Unsure | 8 | 1 | 8 | 255 | 20 | 12 | No |
| 5 | 4 | Committed | Yes | 21 | 5 | 5 | 750 | 100 | 50 | No |
| 6 | 5 | Very committed | Unsure | 6 | 1 | 6 | 90 | 20 | 7 | No |
| 7 | 5 | Very committed | No | 4 | 1 | 4 | 175 | 12 | 10 | Yes |
| 8 | 6 | Committed | No | 3 | 1 | 3 | 400 | 18 | 35 | No |
| 9 | 6 | Very committed | No | 9 | 1 | 9 | 250 | 30 | 20 | No |
| 10 | 6 | Committed | No | 12 | 1 | 3 | 350 | 50 | 50 | No |
| 11 | 6 | Committed | No | 5 | 2 | 2 | 220 | 48 | 30 | No |
| 12 | 7 | Very committed | Unsure | 13 | 4 | 13 | 250 | 40 | 30 | No |
| 13 | 7 | Very committed | Unsure | 8 | 2 | 8 | 379 | 50 | 40 | No |
| 14 | 9 | Somewhat committed | No | 7 | 2 | 3 | 250 | 40 | 20 | No |
| 15 | 9 | Very committed | No | 9 | 4 | 2 | 289 | 32 | 70 | No |
| 16 | 10 | Very committed | Yes | 10 | 3 | 3 | 500 | 44 | 17 | No |
| 17 | 10 | Committed | Unsure | 8 | 0 | 6 | 200 | 24 | 35 | No |
| 18 | 10 | Somewhat committed | Yes | 5 | 1 | 3 | 200 | 20 | 5 | No |

ERP, enhanced recovery protocol; IBD, inflammatory bowel disease; PICU, pediatric intensive care unit; QI, quality improvement.

of a pediatric institution's experience with implementing an ERP on IBD patients it was noted to decrease length of stay by two days, time to regular diet by one day, perioperative opioid use, and volume of intraoperative fluids [29]. Interestingly, over the two-year implementation period the median number of ERP interventions per patient increased from 5 to 11. This highlights the pragmatic workflow of instituting a new protocol. Some institutions will have the cultural agreement and resources to implement all elements at once, while others will only be able to start practicing a fraction of the recommended interventions

and slowly adopt more recovery elements over time. This was expressed in the survey where one site leader commented, “we are moving forward with existing resources”.

One of the strengths of the upcoming implementation trial is the range of department- and hospital-level factors represented across the study sites. Although they are all tertiary centers, the variability lends itself to a generalizable cohort for which a robust quality improvement effort can be adopted by sites not currently in the trial. Further, it emphasizes the major gap in evidence-based solutions being practiced in

**Fig 2.** Baseline enhanced recovery protocol element implementation by patient encounter phase and associated barriers.

elective IBD operations among pediatric surgeons. Although we were unable to elucidate associations of department and most hospital level factors with total adherence, this observation highlighted the deficiency of enhanced recovery being a focus for pediatric surgeons despite resources being available at select institutions.

The significance of this study is its focus on exploring barriers to and facilitators of implementation among surgical teams treating pediatric IBD patients. The aim of the next phase of the trial is to uncover details surrounding obstacles to ERP adoption and to understand the rationale of poor compliance of elements and institutional facilitators for sustainable implementation by conducting provider interviews. Identified barriers and facilitators are likely common to many of the participating sites given the overall low adherence. Another principal aim of the trial will be to uncover the number of elements needed to have an efficacious protocol. For instance, institutions practicing only five elements may not alter their outcomes much compared to institutions with no ERP adoption, but when ten elements are able to be practiced, a significant improvement could be observed.

Next steps also include developing a toolkit to adapt ERPs to fit local contexts and thereby gain buy-in from both frontline clinicians and hospital leadership. This will, in turn, leverage support for full-time ERP staff and establish an environment devoted to quality improvement making future adherence to evidence-based solutions for valuable

care more quickly accepted. The toolkit will comprise several instruments able to facilitate ERP implementation including patient- and family-centered counseling materials, pre- and postoperative order sets, defined ERP coordinator roles, and instructional videos on how to support early adopters and formalize interinstitutional communication for information sharing. Ultimately this multicenter effort will generate resources and an expanded evidence base for ERPs in children undergoing elective IBD surgery.

4. Conclusion

Despite results demonstrating the safety, shorter hospital length of stay, and improved outcomes associated with ERP use, ERP adherence is low and significant obstacles to ERP implementation remain. Obstacles include resistance to change from colleagues, lack of devoted personnel, and absence of analytic resources. There is a significant motivation to improve surgical recovery and when it is coupled with effective tools to overcome hurdles there will be a pronounced shift in practice patterns and most importantly, enhanced care.

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Appendix A. Enhanced recovery survey questions**Enhanced Recovery Survey Questions**

1. Responder's information
Name Hospital Title
2. How many surgeons are in your practice? (please estimate)
3. How many surgeons in your group have been in practice for less than 5 years? (please estimate)
4. How many surgeons in your practice perform elective gastrointestinal tract surgery for children with inflammatory bowel disease (IBD)? (please estimate)
5. Please describe the hospital at which the enhanced recovery protocol study will be conducted. Select one answer for A - C separately.
a Major metropolitan area (Population >1,000,000) Urban (Population 50,000 - 999,999)
 Rural (Population < 50,000)
b Academic (Medical school affiliation and resident training)
 Non-academic (No affiliation and no training)
c Free standing children's hospital Children's wing within an adult hospital
6. Roughly how many beds are in your hospital?
7. Roughly how many pediatric intensive care unit (PICU) beds do you have?
8. Do you utilize an electronic medical record (EMR)?
Yes No
- 8a. Please indicate the EMR.
Epic Cerner Other
- 8b. Please indicate the type of EMR that you use.
9. How often are your patients who undergo an elective operation for IBD cared for on the same surgical floor?
Never Rarely Sometimes Mostly Always
10. Do you have a either a physical therapy or occupational therapy team in your hospital?
Yes No
11. Please estimate a range (e.g. 40-60) of how many surgical procedures are performed in children with IBD at your institution per year?
12. Describe the urgency of these operations.
Mostly Elective Mostly Emergent Even proportion
13. For an elective total abdominal colectomy, what percent of your IBD patients would undergo a laparoscopic operation?
0-20% 21-40% 41-60% 61-80% 81-100%
14. Do you use an enhanced recovery protocol for pediatric patients undergoing elective IBD procedures?
- 14a. Do you have an enhanced recovery coordinator identified? This may include an alternative health care provider (e.g. nurse practitioner, physician assistant, or registered nurse).
Yes, we have identified our enhanced recovery coordinator
No, we have not identified our enhanced recovery coordinator
- 14aa. In which setting is the enhanced recovery coordinator responsible?
Outpatient Inpatient Both Other
- 14ab. In what other setting is the enhanced recovery coordinator responsible?
- 14b. Do you have a specific pediatric anesthesiologist who will work with you to implement an enhanced recovery protocol?
Yes No
- 14c. Do you collect data on enhanced recovery protocol compliance?
Yes No
15. Who usually writes the post-operative orders for your patients? Select one answer for A-D
 Never Rarely Sometimes Mostly Always
a. Attending
b. Resident
c. Alternative health care provider (e.g. nurse practitioner or physician assistant)
d. Other
- 15da. Enter the title of the other individual who usually writes the post-operative orders for your patients.
16. Does your institution have a pain team managed by anesthesia?
17. Who primarily manages postoperative pain? Select one answer for A-B.
 Never Rarely Sometimes Mostly Always
a. Surgery Team
b. Anesthesia/Pain Management Team
18. Do you participate in National Surgical Quality Improvement Program - Pediatric (NSQIP Peds)?
Yes No
- 18a. Do you collect outcomes data on your elective IBD patients?
Yes No
- 18b. Which outcomes do you measure? Please choose all that apply.
Length of stay
Wound complications (e.g. surgical site infection, wound dehiscence)
Pneumonia
Urinary tract infection
Complication requiring non operative intervention (e.g. interventional radiology percutaneously draining fluid collection)
Unplanned admission to the ICU
Unplanned intubation
Deep vein thrombosis
Pulmonary embolism
Unplanned blood transfusion

(continued on next page)

Appendix A (continued)

Reoperation

Mortality

Readmission

Other

18ba. Enter the other outcomes that you measure.

19. Do you currently participate in ImproveCareNow?

Yes No

20. What is your perception of your institution's overall commitment to quality improvement, i.e. would your administrators help facilitate implementation with resource allocation?

Not Comitted Somewhat Comitted Neutral Comitted Very Comitted

21. Do you have a colleague resistant to implementing an enhanced recovery protocol for elective IBD patients?

Yes No Unsure

22. Describe any barriers you foresee for implementing an enhanced recovery protocol.

23. Is there an enhanced recovery checklist that follows the patient throughout their entire course of care including pre-operative planning in the clinic, pre-, intra-, and post-operative care in the hospital?

Yes No

24. How frequently do you discuss discharge criteria with the patient and family prior to elective IBD operations?

Never Rarely Sometimes Mostly Always

25. How often are cases delayed or cancelled due to a patient's poor nutritional status (e.g. low albumin)?

Never Rarely Sometimes Mostly Always

26. Do you currently prescribe a mechanical bowel prep prior to elective IBD operations?

Yes No

27. Do you currently prescribe an oral antibiotic bowel prep prior to elective IBD operations?

Yes No

28. Does your institution currently allow a clear liquid diet up to 2 hours before the operation?

Yes No

28a. How often do your elective IBD patients receive a carbohydrate load such as 20oz of Gatorade or juice 2 hours before the operation?

Never Rarely Sometimes Mostly Always

29. How often do you administer non-opioid pre-operative analgesia? Examples include oral gabapentin and Tylenol in the pre-operative holding area.

Never Rarely Sometimes Mostly Always

30. Do you have a pain management team or specialist that would place regional blocks?

Yes No

31. How often do you use sequential compression devices for children greater than age 12?

Never Rarely Sometimes Mostly Always

32. Do you use pharmacologic venous thromboembolism (VTE) prophylaxis (e.g. subcutaneous heparin or lovenox) for elective IBD patients?

Yes No

32a. When do you order the medication to be given?

Preoperatively Postoperatively Both

33. Is there a protocol to decrease surgical site infection?

Yes No

33a. How often do you administer pre-operative intravenous antibiotics less than one hour before incision?

Never Rarely Sometimes Mostly Always

33b. Does a process exist to ensure antibiotics are re-dosed at appropriate time intervals?

Yes No

33c. Is there a protocol in place to limit OR traffic to essential personnel?

Yes No

33d. Is there a protocol for preoperative hand hygiene?

Yes No

33e. Is there a protocol for sign in/time out/sign out?

Yes No

33f. Do you have a standardized protocol for skin prep?

Yes No

33g. What percent of the time are wound protectors used?

0-20% 21-40% 41-60% 61-80% 81-100%

33h. Is there a dedicated wound closure instrument tray?

Yes No

33i. Does a protocol exist to ensure the operative team changes gowns and gloves prior to the start of the closure?

Yes No

33j. Is there a protocol for irrigating the wound?

Yes No

33k. Is there a sterile re-draping that happens prior to the start of closure?

Yes No

33l. Is there a wound cleansing protocol for postoperative day 2-7 such as topical chlorhexidine or bacitracin?

Yes No

34. Does your anesthesia team have a standardized intraoperative protocol for enhanced recovery?

Yes No

34a. Do you have a specified normothermia protocol?

(continued on next page)

Appendix A (continued)

- Yes No
- 34b. Do you have a protocol in place to achieve a normal glucose range?
- Yes No
- 34c. Is there a standard protocol for induction agents and muscle relaxant?
- Yes No
- 34d. How often is an inhaled anesthetic used?
- | | | | | |
|-------|--------|-----------|--------|--------|
| Never | Rarely | Sometimes | Mostly | Always |
|-------|--------|-----------|--------|--------|
- 34e. Is there a standardized ventilation strategy?
- Yes No
- 34f. What percent of your elective IBD cases have a near zero intra operative fluid balance?
- | | | | | |
|-------|--------|--------|--------|---------|
| 0-20% | 21-40% | 41-60% | 61-80% | 81-100% |
|-------|--------|--------|--------|---------|
35. What percent of patients receive intraperitoneal drains after elective IBD operations?
- | | | | | |
|-------|--------|--------|--------|---------|
| 0-20% | 21-40% | 41-60% | 61-80% | 81-100% |
|-------|--------|--------|--------|---------|
36. How often do you use nasogastric tubes after elective IBD operations?
- | | | | | |
|-------|--------|--------|--------|---------|
| 0-20% | 21-40% | 41-60% | 61-80% | 81-100% |
|-------|--------|--------|--------|---------|
37. How often do you allow oral intake of clear liquids starting in the post anesthesia care unit and then advance diet as tolerated?
- | | | | | |
|-------|--------|-----------|--------|--------|
| Never | Rarely | Sometimes | Mostly | Always |
|-------|--------|-----------|--------|--------|
38. Do you schedule anti-emetics postoperatively?
- Yes No
39. What percent of patients ambulate on postoperative day (POD) 0?
- | | | | | |
|-------|--------|--------|--------|---------|
| 0-20% | 21-40% | 41-60% | 61-80% | 81-100% |
|-------|--------|--------|--------|---------|
40. What percent of patients participate in aggressive pulmonary toilet on POD 0?
- | | | | | |
|-------|--------|--------|--------|---------|
| 0-20% | 21-40% | 41-60% | 61-80% | 81-100% |
|-------|--------|--------|--------|---------|
41. What percent of your patients undergoing elective IBD procedures have their Foley catheter removed on or before POD 1?
- | | | | | |
|-------|--------|--------|--------|---------|
| 0-20% | 21-40% | 41-60% | 61-80% | 81-100% |
|-------|--------|--------|--------|---------|
42. What percent of patients receive non-opioids for first line pain control post-operatively?
- | | | | | |
|-------|--------|--------|--------|---------|
| 0-20% | 21-40% | 41-60% | 61-80% | 81-100% |
|-------|--------|--------|--------|---------|
43. Which of the following strategies are utilized at your institution to prevent post-operative ileus? Choose all that apply.
- Gum chewing
 - Protocol for electrolyte replacement
 - Protocol for schedule laxatives
 - Other
- 43a. Enter the other strategy utilized at your institution to prevent post-operative ileus.
44. Do you cluster vitals, medicine administration, and other nursing care to allow for maximum sleep at night?
- | | | | | |
|-------|--------|-----------|--------|--------|
| Never | Rarely | Sometimes | Mostly | Always |
|-------|--------|-----------|--------|--------|
45. How often do you contact the patient and/or caregiver (via phone, email or electronic chart communication) within one week of discharge?
- | | | | | |
|-------|--------|-----------|--------|--------|
| Never | Rarely | Sometimes | Mostly | Always |
|-------|--------|-----------|--------|--------|
46. When do you typically have patients with elective IBD operations follow up in clinic after discharge?
- | | | | | |
|----------|-----------|-----------|-----------|-----------|
| <1 weeks | 1-2 weeks | 2-3 weeks | 3-4 weeks | > 4 weeks |
|----------|-----------|-----------|-----------|-----------|
47. How often would you like to receive feedback on enhanced recovery outcomes and compliance?
- | | | | |
|--------|---------|-----------|---------------|
| Weekly | Monthly | Quarterly | Semi-annually |
|--------|---------|-----------|---------------|
48. Who do you envision will be collecting data for the enhanced recovery protocol study? Choose all that apply.
- Enhanced recovery coordinator
 - Research resident
 - Student
 - Nurse
 - Research coordinator from the hospital
 - Other
- 48a. Enter the title of the other individual who will be collecting data for the enhanced recovery protocol study.
49. Please rank the following enhanced recovery protocol outcomes in order of how important they are to you, with 9 representing the lowest importance and 1 the highest importance.
- Length of Stay
 - Lower resource utilization
 - Wound infection rate
 - Opioid utilization
 - Readmission rate
 - Patient reported outcomes
 - Return to baseline activity
 - Reoperation rate
 - Standardization of care
- 49a. If there is another enhanced recovery protocol outcome you feel is important, enter it here.
- 49b. Indicate how you would rank the additional outcome that you entered, with 9 representing the lowest importance and 1 the highest importance.
50. Do you have any concerns or comments for us as we begin the enhanced recovery protocol study?

Appendix B

| Element | Survey code requirement |
|---|--|
| 1. Patient and family education and engagement | 24(Always) |
| 2. Patient advocate liaison (PAL) | 14a(Y) + 14aa(Both) |
| 3. Provider education | 14a(Y) |
| 4. Optimize medical comorbidities | 25(Always) + 34b(Y) |
| 5. Avoid prolonged fasting | 28(Y) + 28a(Always) |
| 6. Administer nonopioid analgesia | 29(Always) |
| 7. Venous thromboembolism prophylaxis | 31(Always) |
| 8. Preincision antibiotic prophylaxis | 33a(Always) + 33b(Y) + 33f(Y) |
| 9. Standardized anesthetic protocol | 14b(Y) + 34(Y) + 34c(Y) + 34f(81–100%) |
| 10. Surgical procedure (i.e. minimally invasive techniques) | 13(81–100%) |
| 11. Prevention of nausea/vomiting | 38(Y) |
| 12. Avoiding nasogastric tubes | 36(0–20%) |
| 13. Standardized hypothermia prevention | 34a(Y) |
| 14. No intraperitoneal/perianastomotic drains | 35(0–20%) |
| 15. Goal directed/near-zero fluid therapy | 34f(81–100%) |
| 16. Avoiding or early removal of urinary drains | 41(81–100%) |
| 17. Prevention of ileus through gut stimulation | 43(Any box checked) |
| 18. Opioid sparing pain regimen | 30(Y) + 42(81–100%) |
| 19. Early oral nutrition | 37(Always) |
| 20. Early mobilization | 39(81–100%) |
| 21. Audit protocol compliance/outcomes | 14c(Y) + 18a(Y) + 23(Y) |

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